

NFNPA 543/18

NEW FOREST NATIONAL PARK AUTHORITY

AUTHORITY MEETING – 22 MARCH 2018

DRAFT BUSINESS PLAN 2018–21 AND DRAFT WORK PROGRAMME 2018/19

Report by: Executive Leadership Team and Holger Schiller, Partnerships and Community Officer

1. Draft Business Plan 2018-21

1.1 The Authority's existing Business Plan comes to an end in the current financial year and the new version for 2018-21 was considered by the Resources, Audit and Performance Committee at its meeting on 5 March 2018 and recommended for approval by the Authority on 22 March 2018. The new Business Plan (**Annex 1**) will show how the Authority will deliver a range of objectives over the next three years to implement its actions in the Partnership Plan and to respond proactively to future challenges and opportunities affecting the New Forest National Park.

1.2 Over the last six months there have been several opportunities for staff and members to provide input and feedback to the draft Plan, including workshops, which have informed the Business Plan's objectives. Subsequently, the draft objectives were then further refined by the Executive Leadership Team (ELT). Consultations with staff, members and stakeholders included:

- Introduction presentation to full Authority meeting on 13 July 2017
- Five staff workshops in August/September 2017 with a total of 58 members of staff taking part
- Updates at RAPC meetings on 11 September 2017 and 5 February 2018
- Updates at 'all-staff meetings' on 1 August 2017, 19 October 2017, 7 December 2017 and 6 February 2018
- Combined members/staff workshop session after full Authority meeting on 18 January 2018
- Sharing with stakeholders at the Partnership Plan Leadership Group meeting on 13 February 2018

2. Draft Work Programme 2018/19

2.1 Officers have also been working on producing a draft Work Programme specifically for 2018/19 (**Annex 2**) which contains actions supporting the priorities and objectives within the new Business Plan.

2.2 The Work Programme does not show the total activity of the Authority; items that are included in the Programme represent the key areas of delivery for the given year to be closely monitored by officers and members. The Programme

was also considered by the RAPC meeting on 5 March and recommended for approval by the Authority on 22 March. However, the Programme is still in draft and members are invited to input on the actions or submit new ones either before the Authority meeting or at the meeting itself.

- 2.3 Particular attention has been paid to the proposed actions in the draft 2018/19 Work Programme to ensure that targets and goals are clearly defined and focused and are challenging but achievable.
- 2.4 As with previous work programmes, individual owners for each action have been named to ensure clear lines of accountability. Quarterly updates on progress will continue to be given to the Executive Board and Resources, Audit and Performance Committee based on a traffic light system of green – on track or completed; orange – off track but not significantly; and red – significantly off track.

3. Recommendations

That,

- 1 Subject to any comments at the meeting, approve the Business Plan 2018-21.**
- 2 Subject to any comments at the meeting, approve the Work Programme 2018/19.**

Papers

NFNPA 543/18 - Cover paper

NFNPA 543/18 - Annex 1 – Draft Business Plan 2018 – 21

NFNPA 543/18 – Annex 2 – Draft Work Programme 2018/19

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Equality and Diversity Implications

There are no equality or diversity implications arising directly from this report.